



REPORT TO CABINET – 30TH MAY 2018

SUBJECT: FUTURE REGENERATION PROJECTS – NEW PROJECT GOVERNANCE ARRANGEMENTS

REPORT BY: INTERIM CORPORATE DIRECTOR (COMMUNITIES)

1. PURPOSE OF REPORT

- 1.1 To seek Cabinet approval to introduce a new Governance structure for the development of Regeneration Projects.
- 1.2 To agree the proposed membership of the Regeneration Project Board and its Terms of Reference.

2. SUMMARY

- 2.1 The advent of the Cardiff Capital Region (CCR) and the endorsement by the Council on 28th March 2018 of the Joint Working Agreement Business Plan, presents significant opportunities for Caerphilly County Borough Council to lever in funding for regeneration projects.
- 2.2 In addition to the CCR opportunities there are a number of other Welsh Government regeneration initiatives such as the Valleys Task Force and Targeted Regeneration Investment Programme which may lead to significant capital funds being made available for local projects in the future.
- 2.3 In order to take advantage of funding that may become available it is necessary to develop a number of “shelf ready” projects which have been effectively planned and developed to a stage where they are ready to progress to an implementation stage.
- 2.4 At present the Authority does not have projects in a “shelf ready” position where delivery could be progressed. In this regard the key issues that need to be addressed include:-
 - The need for clear strategic direction on projects and identification of key projects to be progressed.
 - The lack of capacity in internal teams (Procurement, legal, property, engineering consultancy) that would be required to assist in project development.
 - The need for clear project management arrangements to be put in place.
 - The need for cross party member agreement in relation to projects to be developed.
- 2.5 This report therefore recommends a new governance structure (in the form of a cross party, regeneration board) in accordance with project management principles.

3. LINKS TO STRATEGY

- 3.1 The Wellbeing of Future Generations (Wales) Act 2015 is about improving the social, economic, environmental and cultural wellbeing of Wales. It requires public bodies to think more about the long term, working with people and communities, looking to prevent problems and take a more joined up approach. This will create a Wales that we all want to live in, now and in the future. The Act puts in place seven wellbeing goals and the contents of this report which will hopefully contribute to significant levels of community regeneration and infrastructure development potentially links into all seven wellbeing goals.
- 3.2 A Foundation for Success is the Draft Regeneration Strategy for Caerphilly County Borough which sets out the strategic priorities for the regeneration and enhancement of Caerphilly County Borough which identifies four strategic themes on which regeneration efforts should be focussed namely: Supporting People; Supporting Business; Supporting Quality of Life and Connecting People and Places.

4. THE REPORT

- 4.1 There have recently been 2 developments in terms of the Authority's involvement with the Cardiff Capital Region (CCR)/City Deal. These include the agreement by Council on 28th March 2018 of the joint business plan and the Cabinet decision of 11th April 2018 to earmark £300,000 of community directorate reserves as a project development fund to facilitate the development of regeneration projects to a "shelf ready state".
- 4.2 At the Council meeting on 28th March there was some debate over the role of members in relation to oversight of projects to be developed.
- 4.3 It is therefore proposed to set up a "Regeneration Project Board" comprising the Interim Corporate Director (Communities), relevant Cabinet members (Cabinet Member for Regeneration, Infrastructure & Sustainability and Cabinet Member for Environmental & Public Protection), additional members on a politically balanced basis and key Heads of Service and/or service managers dependent on the agenda. Nominations for the Board have been requested from all political parties.
- 4.4 In accordance with project management principles, it is anticipated that the Regeneration Project Board will act as the Board to provide strategic direction and set tasks which will be completed by a group of key service officers (the "Project Team") in accordance with any timescales set by the Board.
- 4.5 The Regeneration Project Board would also provide reports to Cabinet and/or the Regeneration and Environment Scrutiny Committee as appropriate.
- 4.6 Draft Terms of Reference for the proposed Regeneration Project Board are attached as Appendix 1.

5. WELLBEING OF FUTURE GENERATIONS

- 5.1 This report potentially contributes to all seven wellbeing goals as set out in the Links to Strategy section above. These include:-
- A globally responsible Wales
 - A prosperous Wales
 - A resilient Wales
 - A healthier Wales
 - A more equal Wales
 - A Wales of cohesive communities
 - A Wales of vibrant culture and thriving Welsh language

6. EQUALITIES IMPLICATIONS

- 6.1 There are no potential equalities implications associated with this report for any specific groups or individuals therefore a full Equalities Impact Assessment has not been carried out.

7. FINANCIAL IMPLICATIONS

- 7.1 As stated above, an initial project development fund of £300,000 has been approved by Cabinet and will allow a project team of officers to develop projects ready for implementation once funding becomes available.
- 7.2 The suggested governance arrangements will allow key member input and facilitates the use of the project development fund in accordance with Project management principles.

8. PERSONNEL IMPLICATIONS

- 8.1 There are no personnel implications associated with this report.

9. CONSULTATIONS

- 9.1 This report reflects the views of the listed Consultees.

10. RECOMMENDATIONS

- 10.1 It is recommended that Cabinet agrees the new governance structure and associated Terms of Reference for the Regeneration Project Board as set out in section 4 and Appendix 1 to this report.

11. REASONS FOR RECOMMENDATIONS

- 11.1 To enable the Authority to develop a suitable suite of regeneration projects that are ready for implementation in order that any externally sourced funds can be efficiently and effectively utilised.
- 11.2 To allow members to have an affective level of input into the development of strategic Regeneration Projects.

12. STATUTORY POWER

- 12.1 Local Government Act 2000.

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Consultees: Steve Harris, Interim Head of Corporate Finance
Rhian Kyte, Head of Planning and Regeneration
Councillor Sean Morgan, Cabinet Member for Economy, Infrastructure,
Sustainability & Wellbeing of Future Generations
Councillor Eluned Stenner, Cabinet Member for Environment & Public Protection

Lisa Lane, Interim Monitoring Officer
Marcus Lloyd Head of Infrastructure

Background Papers:

- 1) Report to Special Council 28th March 2018 – Approval of Cardiff Capital Region City Deal Joint Working Agreement Business Plan
- 2) Report to Cabinet 11th April 2018 – Future Regeneration Projects – Use of directorate reserve for Project Development Funding

APPENDIX 1

REGENERATION PROJECT BOARD

TERMS OF REFERENCE

PURPOSE

1. To consider the Central Government and Regional priorities for Regeneration, the likely impacts and opportunities for Caerphilly County Borough and to consider potential projects that could be developed for the County Borough in accordance with these priorities.
2. To provide clear strategic direction in relation to the Regeneration Project Team (officers) in relation to specific regeneration projects to enable the Authority to react to calls for expressions of interest in short timescales.
3. To agree the range of projects to be developed by the project team of officers in order to take advantage of regeneration investment opportunities.
4. To critically evaluate individual projects in accordance with the evaluation criteria set by external or collaborative external bodies such as Welsh Government (WG), Cardiff Capital Region (CCR) Joint Cabinet etc.
5. To provide periodic updates on project development to the Authority's Regeneration and Environment Scrutiny Committee and Cabinet.
6. To agree mechanisms for the submission of expressions of interest (EOI's) for project funding streams 7.
7. To recommend the formal submission of projects to the Authority's Cabinet so that submission to external funding bodies can be made and/or Authority budgets can be committed accordingly.

MEMBERSHIP

1. The Regeneration Project Board will include a politically balanced membership of:-
 - Cabinet Member for Economy, Infrastructure, Sustainability & Wellbeing of Future Generations Champion
 - Cabinet Member for Environment & Public Protection
 - Labour Ward Member
 - Independent Ward Member
 - Plaid Cymru Ward Member
2. A number of key officers will attend all board meetings including:-
 - Corporate Director (Communities)
 - Head of Regeneration & Planning
 - Head of Infrastructure
 - Head of Corporate Finance

3. Additional attendees may be invited to attend the board meetings in accordance with agenda requirements.

4. CHAIR/VICE CHAIR

The Chair and Vice Chair will be selected from those County Borough Councillors sitting on the Board

POWERS

The Regeneration Project Board has recommendatory powers only. Regeneration projects and activities should be integrated with other programmes and initiatives to ensure a holistic approach. This is particularly relevant to any investment programme which should be developed and managed in such a way that it brings wider regeneration benefits to communities and supports the creation of local and wider regional job opportunities.

FREQUENCY

It is anticipated that the Regeneration Project Board will meet every 6-8 weeks to reflect the Council's cycle of meetings. However, there may be additional meetings if circumstances dictate this. Additional or ad hoc meetings may be convened with the agreement of the Chair and Vice-Chair to deal with urgent matters.

Meetings will normally be held in Penallta House. However, alternative locations around the County Borough may be used where relevant to the agenda and/or specific projects.